# Narragansett Bay Commission

OPERATING CAPITAL PROGRAM



FY 2021-2026

### **OPERATING CAPITAL PROGRAM**

NBC's Operating Capital Program (OCP) identifies programmed asset purchases for the current budget year and subsequent five years. The OCP is based primarily on information from NBC's Asset Management Program (AMP) and includes new assets, asset replacements, asset renovations and betterments. Examples of these assets include pumps, blowers, actuators, and bar racks.

Other operating capital items are identified through facility inspections and established programmatic priorities. Examples of these assets include fleet vehicles and laboratory equipment as well as computer hardware and software licensing. In accordance with NBC's Capital Asset Policy, all assets must have an acquisition cost greater than \$5,000 and a useful life of three years or more.



#### **Operating Capital Program Overview**

This year's OCP identifies 60 assets programmed for acquisition in FY 2021 at a total cost of approximately \$3.9 million. NBC has also programmed asset purchases in FY 2022 through FY 2026 of approximately \$11.8 million for a total of \$15.7 million over the six-year period reflected in the Program. As is shown in the following table, the majority of the asset purchases, \$9.7 million or 62%, are for items required to support the wastewater treatment and collection functions in the Operations and Maintenance Division.

FY 2021 – 2026 Operating Capital Program

Division	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	F۱	Total 7 2022-2026
Administration	\$ 1,065,000	\$ 435,000	\$ 225,000	\$ 430,000	\$ 260,000	\$ 365,000	\$	1,715,000
Construction & Engineering	110,000	77,000	20,000	35,000	32,000	32,000		196,000
Finance	190,000	10,000	85,000	45,000	45,000	45,000		230,000
Operations & Maintenance	2,132,000	1,405,000	1,295,000	1,534,000	1,504,000	1,815,000		7,553,000
Environmental Science & Compliance	366,000	518,000	516,000	328,000	406,000	332,000		2,100,000
	\$ 3,863,000	\$ 2,445,000	\$ 2,141,000	\$ 2,372,000	\$ 2,247,000	\$ 2,589,000	\$	11,794,000

#### **Operating Capital Program Development**

NBC is committed to making the investments needed to ensure continuous operation of its facilities, support services and core business functions. In order to achieve this goal, NBC adopted and implemented an Asset Management Program (AMP), which is the primary source used to identify operating capital needs. The AMP is a comprehensive and detailed document maintained by the Asset Management Administrator that identifies all of NBC's assets. This includes assets acquired as part of a capital improvement project as well as assets purchased through the annual budget process.

Detailed asset information is captured in the asset management system including an asset's location, cost and useful life. In addition, each asset is assigned a criticality factor that takes into consideration redundancy. NBC's computerized work order system is integrated into the AMP so that preventive and corrective maintenance activity is also captured for each asset. The asset maintenance history and useful life information assists with the determination of whether an asset should be repaired or replaced. The information in the AMP enables NBC to produce a facilities and equipment condition analysis report that is used to identify and prioritize capital asset needs.

In addition to the AMP, other new assets or asset replacements are identified through the operation and inspection of facilities. Investment in Information Technology (IT) assets are typically programmed in advance to address specific needs such as refreshing employee workstations and laptops, enhancing the security of NBC's technical infrastructure, or implementing additional functionality to current business systems. Laboratory and sampling equipment needs are often identified through the planning process to ensure compliance with new RIPDES permit or water quality sampling requirements.

Program managers use the information from the AMP and other sources as the basis for requesting funding for operating capital assets. The OCP includes requests for the upcoming budget year as well as the subsequent five years to align with the Capital Improvement Program window.

With respect to the upcoming budget year, as part of the annual budget process, each section submits detailed operating capital requests with supporting documentation for each asset. Each request is unique and includes the asset title, description, estimated cost, location, useful life, purchase justification and indicates if the asset is new, a replacement or a betterment. The requests are first reviewed by the Accounting staff to determine

Asset
Management
Program
Other Needs
Identified

Program
Manager OCP Request

OCP
Program

if the request meets the capital asset criteria. Once approved by Accounting, the requests are reviewed by Finance to ensure that the information is complete and that there is documentation to support the estimated cost. The information is compiled and included for funding in the OCP for the budget year. Each asset included in the budget is assigned a unique asset allocation number which is referenced when the asset is purchased to ensure that it was authorized.

The OCP also reflects planned asset purchases for the subsequent five years. Although detailed information is required for all requested operating capital assets in the budget year, less specific information is needed to program future purchases. Each section submits a six-year operating capital needs form as part of the annual budget process. The first year ties into the budget year and must be accompanied by the operating capital request form discussed previously. Assets in subsequent years must include the asset title, location, a brief explanation of how the asset will be used, and justification. These requests are reviewed by Finance and are incorporated into the OCP.

#### **Fiscal Sustainability Plan**

In order to borrow funds through the Rhode Island Infrastructure Bank (RIIB), NBC is required to have an established Fiscal Sustainability Plan (FSP) that complies with the Amendments to Titles I, II, V, and VI in the Water Resources Reform and Development Act under the Federal Water Pollution Control Act (Regulations). Under the guidance of NBC's Board of Commissioner's Fiscal Sustainability Plan Policy, the Asset Management Program (AMP), Capital Improvement Program (CIP), Annual Operating Budget and Operating Capital Program (OCP) were developed and implemented. These planning tools protect NBC's significant capital investments and conservation efforts and have been formally incorporated into the FSP. The AMP provides direction in developing the OCP based on the identified needs that meet the criteria set forth in NBC's Capital Asset Policy.



#### **Operating Capital Program Guidelines**

The development of the FY 2021 Operating Capital Program is governed by the following:

- The operating capital policy defines operating capital items as those with costs greater than \$5,000 and a minimum useful life of three years.
- The Asset Management Policy requires the identification of short-term capital needs and the development of a long-term (five-year) asset replacement Program.
- The Accounting Manager must ensure that asset criteria is met and approve the capitalization of assets.

#### **Operating Capital Program Calendar**

Development of the Operating Capital Program is as follows:

#### NOVEMBER 2019

- Budget Forms Available
- FY 2021 2026 Operating Capital Submittals due to Finance

#### DECEMBER 2019

• Review submittals with respect to Asset Criteria and GL account code

#### JANUARY 2020

- Complete Operating Capital Schedules
- Draft Operating Capital Program Narrative

#### FEBRUARY 2020

- Finalize Operating Capital Program Document
- Finance Committee and Board Review and Approval of OCP on February 25, 2020

#### **Operating Capital Program Amendment Procedures**

During the fiscal year there may be a need to make changes to the operating capital budget to accommodate those instances in which the actual bids received for particular items are higher than budgeted amounts, or where the installation of a new asset requires additional resources beyond what was anticipated. In addition, changes may be required to accommodate emergencies. In these cases, a Division Director may request a modification to the operating capital budget. If a modification to the operating capital budget is needed, it is preferred that an entire asset is reallocated to the new item. In some cases this is not possible and partial reallocations are accommodated. The Chief Financial Officer may authorize changes in the operating capital budget as long as the total expenditures do not exceed the total amount approved for the fiscal year. Procedures for modifications to the operating capital budget during the year are as follows:

#### **Non-Emergencies:**

- Prior to Purchase, the Operating Capital Reallocation Request Form is completed, signed by the Division Director and accompanied by vendor quote for the estimated cost.
- The Form is reviewed by the Accounting and Finance Departments to determine if the item meets the criteria to be considered an asset in accordance with NBC's Capital Asset Policy.
- The Form is reviewed with the Chief Financial Officer
- If approved, a new Asset Allocation number is assigned and operating capital funding is transferred.

#### **Emergencies:**

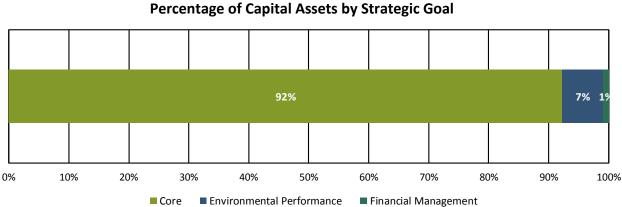
- The item is purchased in accordance with NBC's Purchasing Rules and Regulations for emergency purchases.
- The Operating Capital Reallocation Request Form is completed and signed by the Division Director and accompanied by a quote for the estimated cost.
- The Form is reviewed by the Accounting and Finance Departments to determine if the item
  meets the criteria to be considered an asset in accordance with NBC's Capital Asset Policy
  and is then reviewed with the Chief Financial Officer.
  - <u>Capital Asset Criteria Met</u> funding is transferred in the operating capital budget and Asset Allocation number assigned.
  - Capital Asset Criteria Not Met purchase will be expensed in the operating budget.

#### **Operating Capital Program by Strategic Objective**

The Strategic Plan guides NBC operations and ensures facilities and infrastructure are maintained. As part of the OCP development, the budgeted capital assets have been categorized by the goal the asset will address. NBC's Strategic Plan Goals are listed below.

# CORE BUSINESS: Operate, maintain and protect our collection and treatment systems to ensure that all State and Federal requirements are met or surpassed. Environmental Performance: Continuously evaluate NBC's environmental performance to identify, quantify and minimize NBC impacts to the environment in a cost effective manner. Financial Management: Manage NBC's finances through strong financial planning and controls such that sewer users charges are minimized.

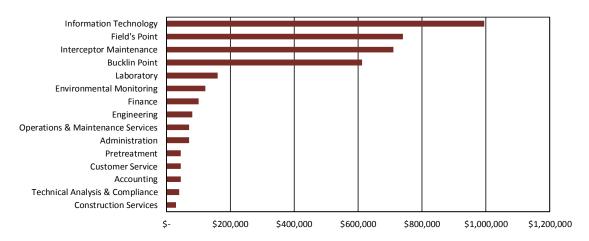
Of the 60 budgeted capital assets in FY 2021, \$3.5 million or 92% are related to NBC's Core Business goal for infrastructure, applications and compliance. In addition, 7% relate to NBC's Environmental Performance goal and represents sampling and laboratory analysis assets. The remaining assets are aligned with the Financial Management goal. The following chart illustrates the percentage of budgeted assets by strategic goal.



**Operating Capital Program by Cost Center** 

The largest percentage of the FY 2021 operating capital program is to support the wastewater treatment facilities (WWTF) which represent a combined 35.0% of the programmed operating capital with \$740 thousand at Field's Point and \$612 thousand at Bucklin Point. NBC has prioritized the replacement of numerous pumps, vehicles, tanks, bar racks, and other equipment required to operate the facilities and maintain infrastructure. The Information Technology (IT) section's operating capital budget of \$995 thousand, or 25.8% of the total, includes \$670 thousand for the replacement of the backup solution used to maintain NBC's data and limit exposure to malware and viruses. This total also includes the annual PC refresh program along with hardware and software investments. The Interceptor Maintenance (IM)

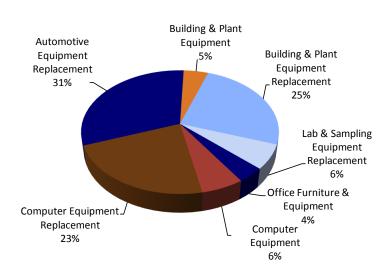
section's operating capital budget comprises 18.4% of the total or \$710 thousand. IM plans to replace three vehicles, including two 20-year old sewer cleaning vehicles. The first is a combination sewer cleaning vehicle at \$485 thousand which is used to clean sewer pipes, manholes, tanks and chambers. The second is a sewer cleaning vehicle at \$185 thousand which is used to clean catch basins, sumps as well as netting facilities. The FY 2021 operating capital by cost center is reflected in the following chart.



FY 2021 Operating Capital by Cost Center

#### Fiscal Year 2021 Operating Capital Program by Type

The FY 2021 OCP identifies asset purchases totaling approximately \$3.9 million. The largest asset category is for Automotive Equipment Replacement at \$1.2 million or 31%. This is followed by Building & Plant Equipment Replacement representing \$957 thousand or 25% of the total. Computer Equipment & Computer Equipment Replacement represent 6% and 23% at a combined total of \$1.1 million. Lab & Sampling Equipment Replacement and Building & Plant Equipment comprise 6% and 5% respectively. Office Furniture & Equipment Replacement comprise the remaining 4% of the FY 2021 asset acquisitions.



FY 2021 Operating Capital by Type

NBC's strategic goal of maximizing technology and maintaining capability is demonstrated through computer equipment purchases that are programmed in FY 2021. The majority, or 97%, is related to replacement of an aging and capacity constrained backup solution, hardware upgrades and software enhancements to existing business systems. In addition, NBC has programmed the acquisition of a new Comprehensive Annual Financial Reporting (CAFR) Software solution.

Computer Equipment	Total	% of Total
Backup Solution	\$ 670,000	
Annual PC Refresh Program	75,000	
Edge Switch Upgrades	50,000	
Programmable Logic Controller	50,000	
Customer Service System Enhancements	50,000	
LIMs Enhancements	50,000	
Software Licensing Updates	40,000	
Conference Room Upgrades	25,000	
Computer Room Upgrades	25,000	
WWTFs Computer System Upgrades	20,000	
Antivirus Upgrades	10,000	
Enhancements/Upgrades	1,065,000	97%
CAFR Software	35,000	,
New Software	35,000	3%
Total	\$ 1,100,000	100%

The following table illustrates NBC's FY 2021 programmed replacement investments which ensure the protection of assets and continuous operation of the facilities. The majority of the Replacement Reserve items are vehicles at 37%, computer hardware & software at 27% and laboratory & sampling equipment at 8%. Other significant investments include items needed to operate the treatment plants and other assets.

Replacement Assets	Total	% of Total
Vehicles	\$ 1,194,000	37%
Computer Hardware & Software	865,000	27%
Laboratory & Sampling Equipment	247,000	8%
Bar Rack Rebuilds	235,000	7%
Pumps	170,000	5%
Hypochlorite Tanks	125,000	4%
Grit Tank Components	100,000	3%
Cameras at Field's Point	70,000	2%
Other	 257,000	8%
Total	\$ 3,263,000	100%

Lastly, NBC plans on purchasing new assets in the Building & Plant Equipment category that will support operations and ensure core business goals are met. Installation of new camera equipment at the Bucklin Point WWTF to monitor the bar rack, grit and sludge belt thickening areas total \$60,000 and represents 34% of the total for this category. The purchase of heaters for the high voltage transformers located at

the Ernest Street Pump Station and new mowers for the Bucklin Point WWTF total \$75,000 and represents 23% and 20% respectively of the total for this category.

Building & Plant Equipment	Total	% of Total
Cameras	\$ 60,000	34%
High Voltage Transformer Heaters	40,000	23%
Mowers	35,000	20%
Other	 40,000	23%
Total	\$ 175,000	100%

#### **Operating Capital Program Funding**

Operating Capital is funded from the Restricted Account — Operating Capital in the Project Fund. In accordance with the Trust Indenture, subsequent to fiscal year end, a calculation is made to determine the amount that can be transferred from the Stabilization Account in the Debt Service Fund to the Restricted Accounts in the Project Fund to support the Capital Budgets. This is also consistent with the Order from the Rhode Island Public Utilities Commission. An additional calculation is performed to further allocate the funds to the Operating Capital and Capital Improvement Program Restricted Accounts. For the Operating Capital Program, the fund transfer at the beginning of each fiscal year to the Restricted Account — Operating Capital takes into consideration any unspent balance from the prior year (see calculation below).



The following table shows that in FY 2021, NBC plans to fund the OCP with \$3.9 million from the Restricted Account – Operating Capital in the Project Fund. NBC has also programmed funding of \$5.0 million per year for FY 2022 through FY 2026 for the OCP from this same source.

OCP - SOURCES													
Sources of Funds	EV	2021	F\	2022		FY 2023		FY 2024		FY 2025	FY 2026		Total
(Thousands)	FI	2021		2022		F1 2025		F1 2024		F1 2025	F1 2020	FY	2022-2026
<b>Restricted Account-Operating Capital</b>	\$	3,863	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$ 5,000	\$	25,000
Total	\$	3,863	\$	5,000	\$	5,000	\$	5,000	\$	5,000	\$ 5,000	\$	25,000

The FY 2021 programmed asset purchases total approximately \$3.9 million. In FY 2022 through FY 2026, NBC has programmed the acquisition of the assets identified in the OCP as well as an additional placeholder amount. This ensures that total programmed uses are \$5.0 million per year in the five year window.

				OCF	<b>,</b> -	USE2						
Uses of Funds (Thousands)	F۱	2021	F	Y 2022		FY 2023	FY 2024	1	Y 2025	FY 2026	F١	Total 7 2022-2026
Operating Capital Program	\$	3,863	\$	2,445	\$	2,141	\$ 2,372	\$	2,247	\$ 2,589	\$	11,794
Operating Capital Placeholder		-		2,555		2,859	2,628		2,753	2,411		13,206
Total	\$	3,863	\$	5,000	\$	5,000	\$ 5,000	\$	5,000	\$ 5,000	\$	25,000

Asset Type	Asset Title	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total Cost
ADMINISTRAT	TION	 I						
Administratio		ı						
New	Vehicle	\$ 40,000	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 40,000
New	Office Furniture & Reconfiguration	30,000	20,000	<u> </u>	<u> </u>	· -	-	50,000
	Subtotal Administration	70,000	20,000	-	-	-	-	90,000
Information T	echnology							
	Backup Solution	670,000	_	_	_	_	_	670,000
•	Annual PC Refresh Program	75,000	75,000	75,000	75,000	75,000	75,000	450,000
	Edge Switch Upgrades	50,000	50,000	-	50,000	-	50,000	200,000
New	Customer Service System	50,000	50,000	-	50,000	-	-	150,000
New	LIMS Enhancement	50,000	-	50,000	-	50,000	-	150,000
New	Software Licensing Updates	40,000	40,000	40,000	40,000	40,000	40,000	240,000
New	Conference Room Upgrades	25,000	25,000	25,000	25,000	25,000	25,000	150,000
New	Computer Room Enhancements	25,000	25,000	25,000	25,000	25,000	25,000	150,000
New	Antivirus Upgrades	10,000	10,000	10,000	10,000	10,000	10,000	60,000
New	Bi-annual Security Assessment	-	75,000	-	75,000	-	75,000	225,000
New	Oracle ERP/Database Enhancements	-	40,000	-	40,000	-	40,000	120,000
New	Hansen Upgrades	-	25,000	-	25,000	-	25,000	75,000
Replacement	• •	-	-	-	15,000	35.000	-	15,000
керіасетепі	Large Form Scanner/Printer Subtotal Information Technology	995,000	415,000	225,000	430,000	35,000 260,000	365,000	35,000 2,690,000
	Subtotal Information Technology	995,000	415,000	223,000	430,000	260,000	303,000	2,690,000
	ON & ENGINEERING							
Construction S		22.222						22.222
Replacement		30,000	-	-	-	-	-	30,000
Replacement		-	32,000	-	-	22.000	-	32,000
Replacement Replacement		-	-	-	-	32,000	32,000	32,000 32,000
керіасетіеті	Subtotal Construction Services	30,000	32,000			32,000	32,000	126,000
	Subtotul Construction Services	30,000	32,000			32,000	32,000	120,000
Engineering								
Replacement	HVAC	50,000	-	-	-	-	-	50,000
Replacement	Flow Meters	30,000	-	-	-	-	-	30,000
Replacement		-	25,000	-	-	-	-	25,000
•	Survey Equipment	-	20,000	-	35,000	-	-	55,000
Replacement	Gas Water Heater	-	-	20,000	-	-	-	20,000
	Subtotal Engineering	80,000	45,000	20,000	35,000	-	-	180,000
FINANCE								
<b>Finance</b> New	Office Furniture & Equipment	100,000				_	_	100,000
	Copy Machine	100,000	_	40,000	_	_	_	40,000
перисситент	Subtotal Finance	100,000	_	40.000	_	_	_	140,000
				,				<u> </u>
Accounting								
New	CAFR Software	35,000	-	-	-	-	-	35,000
New	Office Furniture & Equipment	10,000	-	-	-	-	-	10,000
	Subtotal Accounting	45,000	-	-		-	-	45,000
Customer Serv	vice							
Replacement	Vehicle 372	35,000	-	-	-	-	-	35,000
New	Office Furniture & Equipment	10,000	10,000	10,000	10,000	10,000	10,000	60,000
Replacement	Vehicle 339	-	-	35,000		-	-	35,000
Replacement		-	-	-	35,000	-	-	35,000
Replacement		-	-	-	-	35,000	-	35,000
Replacement			-	-	-	-	35,000	35,000
	Subtotal Customer Service	45,000	10,000	45,000	45,000	45,000	45,000	235,000
ODERATIONS	& MAINTENANCE	ı						
Interceptor M Replacement		475,000						475,000
•		185,000	-	-	-	-	-	185,000
Replacement Replacement		50,000	-	-	-	-	-	50,000
Replacement		50,000	38,000	-	-	-	-	38,000
•	HVAC System	-	35,000	-	-	-	-	35,000
Replacement	The state of the s	_	35,000	_	-	-	-	35,000
Replacement		-	30,000	_	-	-	-	30,000
•	Equipment 851A	_	10,000	_	_	_	_	10,000
Replacement		-	-	140,000	-	-	-	140,000
Replacement		-	-	16,000	-	-	-	16,000
Replacement		-	-		225,000	-	-	225,000
					,			,

Asset Type	Asset Title	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total Cost
Asset Type	Asset Title	F1 2021	F1 2022	F1 2023	F1 2024	F1 2023	F1 2020	TOTAL COST
Replacement	Vehicle 33/	_	_	_	32,000	_	_	32,000
Replacement		_	-	_	32,000	-	_	32,000
	Copy machine			_	12,000		_	12,000
Replacement	• •	_	_	_	7,000	_	_	7,000
Replacement		_	_	_		150,000	_	150,000
Replacement		_	_	_	_	30,000	_	30,000
Replacement		_	_	_	_	30,000	_	30,000
Replacement		_	_	_	_	12,000	_	12,000
Replacement		_	_	_	_	10,000	_	10,000
Replacement	• •	_	_	_	_	8,000	_	8,000
Replacement		_	_	_	_	-	500,000	500,000
перисситент	Subtotal Interceptor Maintenance	710,000	148,000	156,000	308,000	240,000	500,000	2,062,000
Operations &	Maintenance Services							
•	Programmable Logic Controller	50,000	_	_	_	_	_	50,000
	Computer System Upgrades	20,000	_	_	_	_	_	20,000
перисептен	Subtotal Operations & Maintenance Services	70,000	_	_	_	_	_	70,000
		,						,
Field's Point	Day Dayle	450.000	450,000	450,000	452.000	452.000	452.000	000.000
Rehabilitation		150,000	150,000	150,000	152,000	152,000	152,000	906,000
Replacement		130,000	-	-	-	_	-	130,000
Rehabilitation		100,000	105,000	105,000	110,000	110,000	115,000	645,000
	Hypochlorite Tanks	85,000	-	-	-	-	-	85,000
Replacement		70,000	-	-	-	-	-	70,000
	Screw Pump Gear Box	65,000	-	-	-	-	-	65,000
•	Tunnel Pump Motor	45,000	-	50,000	-	-	-	95,000
New	Heaters	40,000	-	-	-	-	-	40,000
• •	Fiberglass Double Door	20,000	-	-	-	-	-	20,000
Replacement		15,000	15,000	15,000	-	-	-	45,000
		10,000	-	-	6,000	18,000	40,000	74,000
Rehabilitation		10,000	-	-	-	-	-	10,000
	Hydro flow Screen	-	200,000	-	-	-	-	200,000
Replacement		-	40,000	-	-	-	-	40,000
	Sodium Bisulfite Tank	-	35,000	-	35,000	-	-	70,000
Replacement		-	35,000	-	-	-	-	35,000
Replacement	Vehicle 379	-	35,000	-	-	-	-	35,000
	Grit Pump and Motor	-	30,000	-	35,000	-	-	65,000
Replacement		-	30,000	-	-	-	-	30,000
Replacement	• .	-	27,000	-	-	-	25,000	52,000
Replacement		-	25,000	-	-	-	-	25,000
Replacement		-	22,000	44,000	20,000	-	-	86,000
Replacement	·	-	22,000	-	-	-	-	22,000
Replacement	·	-	22,000	-	-	-	-	22,000
Replacement	• •	-	22,000	-	-	-	-	22,000
Replacement		-	20,000	-	-	-	-	20,000
Replacement		-	20,000	-	-	-	-	20,000
Replacement	Dewatering Pump and Motor	-	19,000	-	-	-	-	19,000
Replacement	Bridge Crane Drive, Trolley & Drum Hoist	-	18,000	-	-	-	-	18,000
Replacement	Nitrate Probe	-	16,000	-	-	-	-	16,000
Replacement	Dewatering Pump	-	12,000	-	-	-	-	12,000
Replacement	Equipment 0025	-	10,000	-	-	-	-	10,000
Rehabilitation	Sewage Pump	-	-	210,000	250,000	40,000	250,000	750,000
Rehabilitation	Crane	-	-	50,000	-	-	-	50,000
Replacement	Vehicle 446	-	-	45,000	-	-	-	45,000
Replacement	Gear Box Small Screw	-	-	40,000	-	-	-	40,000
Replacement	• .	-	-	40,000	-	-	-	40,000
Replacement	Vehicle 366	-	-	35,000	-	-	-	35,000
Replacement	Copy Machine	-	-	17,000	-	12,000	-	29,000
	Tank Level Indicators	-	-	7,000	-	-	-	7,000
Replacement	Vehicle 389	-	-	-	35,000	-	-	35,000
Replacement	Odor Control Unit	-	-	-	30,000	-	-	30,000
Replacement	Sluice Gate Hydraulic System	-	-	-	30,000	-	-	30,000
Replacement	Wasting Pump	-	-	-	30,000	-	-	30,000
	Exhaust Fans	-	-	-	25,000	-	-	25,000
Replacement	Vehicle 434	-	-	-	22,000	-	-	22,000
Replacement	Sludge Grinder	-	-	-	15,000	15,000	18,000	48,000
	Equipment 109A	-	-	-	15,000	-	-	15,000
	Variable Frequency Drive	-	-	-	10,000	10,000	-	20,000
Replacement	variable rrequerity brive							
Replacement Replacement		-	-	-	5,000	-	-	5,000
	Fire Alarm Panel	-	-	-	5,000	200,000	-	200,000
Replacement	Fire Alarm Panel Dehumidifiers	- - -	- - -		5,000 - -	200,000 150,000	-	

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Asset Type	Asset Title		FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	Total Cost
Replacement	Equipment 0050		-	-	-	-	35,000	-	35,000
Replacement	Vehicle 360		-	-	-	-	35,000	-	35,000
Replacement	Sluice Gate Actuators		-	-	-	-	30,000	-	30,000
Replacement	Actuator		-	-	-	-	20,000	40,000	60,000
Replacement	Froth Spray Pump & Motor		-	-	-	-	20,000	-	20,000
Replacement			-	-	-	-	20,000	-	20,000
Rehabilitation	Gearbox, Stems & Hydraulic Pi	ston	-	-	-	-	14,000	-	14,000
Replacement	Equipment 911A		-	-	-	-	9,000	-	9,000
Replacement	Gas Meter		-	-	-	-	6,000	-	6,000
Replacement	Lower Bearing and Stub Shaft		-	-	-	-	-	80,000	80,000
Replacement	Influent Sluice Gate Gearboxes	;	-	-	-	-	-	40,000	40,000
Replacement	Vehicle 352		-	-	-	-	-	40,000	40,000
Replacement	Scum Dewatering Pump		-	-	-	-	-	36,000	36,000
Replacement	Plant Water Pump & Motor		-	-	-	-	-	35,000	35,000
Replacement	Vehicle 345		-	-	-	-	-	28,000	28,000
Replacement	Screw Pump Motor		-	-	-	-	-	25,000	25,000
Replacement	Water Champ		-	-	-	-	-	25,000	25,000
Replacement	LEL Meters		-	-	-	-	-	10,000	10,000
Replacement	Effluent Bisulfite Analyzer		-	-	-	-	-	9,000	9,000
	•	Subtotal Field's Point	740,000	930,000	808,000	825,000	936,000	968,000	5,207,000
Bucklin Point	David David		05.000	05.000	00.000	00.000	00.000	05.000	505.000
Rehabilitation			85,000	85,000	90,000	90,000	90,000	95,000	535,000
	Effluent Pump		85,000	-	-	-	-	-	85,000
Replacement			70,000	-	-	-	-	-	70,000
New	Cameras		60,000	-	-	-	-	-	60,000
Replacement			50,000	-	-	-	-	-	50,000
	Hypochlorite Tank		40,000	-	-	-	-	-	40,000
Replacement			40,000		<del>-</del>	<del>-</del>	-	-	40,000
	Motor and Gearbox		32,000	35,000	35,000	35,000	-	-	137,000
•	Aeration Train Actuators		30,000	-	-	-	-	-	30,000
New	Dewatering Pump		20,000	-	-	-	-	-	20,000
New	Remote Control Slope Mower		20,000	-	-	-	-	-	20,000
New	Scum Pump		20,000	-	-	-	-	-	20,000
Replacement	· · · · · · · · · · · · · · · · · · ·		18,000	18,000	18,000	20,000	20,000	20,000	114,000
Replacement	· ·		17,000	-	-	-	20,000	-	37,000
New	Lawn Mower and Bagger		15,000	-	-	-	-	-	15,000
	Centrate Pump		10,000	-	-	-	-	-	10,000
Replacement			-	40,000	-	-	-	-	40,000
Replacement			-	40,000	-	-	-	-	40,000
	Dewatering Pump		-	30,000	25,000	-	-	-	55,000
	Hypochlorite Pump		-	25,000	-	-	-	-	25,000
	Vehicle 368 Loader		-	14,000	-	-	-	-	14,000
	Vehicle 368 Mower		-	12,000	-	-	-	-	12,000
•	Vehicle 368 Backhoe		-	10,000	-	-	-	-	10,000
•	Copy Machine		-	9,000	-	-	-	-	9,000
	Equipment 0065		-	9,000	-	-	-	-	9,000
	Muffin Monster Grinder		-	-	40,000	40,000	-	45,000	125,000
	Recirculation Pumps		-	-	25,000	-	-	-	25,000
	Air Handling Equipment		-	-	20,000	-	-	-	20,000
Replacement			-	-	20,000	-	-	-	20,000
	Sodium Bisulfite Tanks		-	-	14,000	-	-	-	14,000
	Equipment 104A		-	-	12,000	-	-	-	12,000
	Disinfection Control System		-	-	10,000	-	-	-	10,000
	Equipment 106A		-	-	8,000	-	-	-	8,000
Replacement			-	-	8,000	-	-	-	8,000
	Variable Frequency Drive		-	-	6,000	-	-	-	6,000
Rehabilitation	•		-	-	-	70,000	-	-	70,000
Replacement			-	-	-	28,000	-	-	28,000
	Equipment 0066		-	-	-	25,000	-	-	25,000
	Equipment 0067		-	-	-	25,000	-	-	25,000
	Leveling Screws		-	-	-	20,000	-	-	20,000
	LEL Gas Level System		-	-	-	15,000	-	-	15,000
	2 Flow Meters		-	-	-	12,000	-	-	12,000
Replacement	Equipment Vehicle 344		-	-	-	8,000	-	-	8,000
Replacement	Equipment 802A		-	-	-	7,000	-	-	7,000
Replacement	Smart UPS		-	-	-	6,000	-	-	6,000
Replacement	Vehicle 330		-	-	-	-	45,000	-	45,000
Replacement	Vehicle 331		-	-	-	-	45,000	-	45,000
Replacement	Flow Meter		-	-	-	-	26,000	6,000	32,000
Replacement	Turbo Blower Harmonic Filter		-	-	-	-	24,000	-	24,000

Asset Type	Asset Title	FY 2021	FY 2022	FY 2023	FY 2024	FY 2025	FY 2026	<b>Total Cost</b>
Replacement	Limitorque Actuators & Gear Operator	-	-	-	-	15,000	-	15,000
Replacement	Voltage Regulator	-	-	-	-	12,000	-	12,000
Replacement	Equipment 910A	-	-	-	-	10,000	-	10,000
Replacement	Equipment 0102A	-	-	-	-	7,000	-	7,000
Replacement	Power Monitoring System Panel	-	-	-	-	7,000	-	7,000
Replacement	Siemens RIOP2A Control Panel	-	-	-	-	7,000	-	7,000
Replacement	Vehicle 368	-	-	-	-	-	85,000	85,000
Replacement	Vehicle 344	-	-	-	-	-	35,000	35,000
Replacement	Digester Valve Actuators	-	-	-	-	-	15,000	15,000
Replacement	Equipment 118A	-	-	-	-	-	10,000	10,000
Replacement	Meters, Detectors and Transmitters	-	-	-	-	-	10,000	10,000
Replacement	TSS Metering	-	-	-	-	-	10,000	10,000
Replacement	Equipment 0102A	-	-	-	-	-	8,000	8,000
Replacement	Gas Detection System	-	-	-	-	-	8,000	8,000
	Subtotal Bucklin Point	612,000	327,000	331,000	401,000	328,000	347,000	2,346,000
ENVIRONMEN	ITAL SCIENCE & COMPLIANCE							
	lysis & Compliance							
Replacement	Vehicle 492	40,000	-	-	-	-	-	40,000
•	Subtotal Technical Analysis & Compliance	40,000	-	-	-	-	-	40,000
Pretreatment								
Replacement		45,000	_	_	_	_	_	45,000
Replacement		-5,000	_	45,000	_	_	_	45,000
Replacement		_	_	-3,000	_	45,000	_	45,000
перисеттент	Subtotal Pretreatment	45,000	_	45,000	_	45,000	_	135,000
Labanatan	-			,		,		,
Laboratory Replacement	Mercury Analyzer	65,000	_	_	_	_	65,000	130,000
Replacement	· · ·	60,000	60,000	_	_	_	60,000	180,000
	Biological Media Dispenser	35,000	-	_	_	_	35,000	70,000
	ICP Mass Spectrometer	33,000	160,000		_		33,000	160,000
	Salt Water Nutrient Analyzer		85,000					85,000
	ICP-OES Trace Metals Spectrometer		85,000					85,000
	ICP-OES Industrial Metals Spectrometer	-	63,000	90,000	-	_	_	90,000
	Cyanide Analyzer	-	-	85,000	-	-	-	85,000
	Water Purification Systems	-	-	120,000	-	-	-	120,000
	Oil and Grease Analyzer	-	-	55,000	-	-	-	55,000
	Gas Chromatography MS Analyzer	-	-	33,000	85,000	-	-	85,000 85,000
	Fresh Water Nutrient Analyzer	_	_	_	85,000	_	_	85,000
	TOC Analyzer	-	-	-	37,000	-	-	37,000
	Auto-Titration System	-	_	_	37,000	117,000	-	117,000
	BOD Skalar Analyzer	-	-	_	_	97,000	-	97,000
	Analytical Balances		_		_	23,000		23,000
	Lab Dish Washers	_	_	_	_	23,000	70,000	70,000
	Subtotal Laboratory	160,000	390,000	350,000	207,000	237,000	230,000	1,574,000
Environmenta	al Monitoring							
	Fixed Site Sondes	55,000	55,000	55,000	55,000	55,000	60,000	335,000
	Fixed Site Probes, Meters	32,000	32,000	32,000	32,000	34,000	34,000	196,000
Replacement		34,000	52,000	52,000	32,000	5-7,000	3-7,000	34,000
Replacement		34,000	34,000	_	_	_	_	34,000
Replacement		_	54,000	34,000	_	_	_	34,000
Replacement		_		54,000	34,000	_	_	34,000
Replacement		-	-	-	34,000	35,000	-	35,000
	Refrigerated Autosamplers	-	7,000	_	-	33,000	8,000	15,000
Replacement	Subtotal Environmental Monitoring	121,000	128,000	121,000	121,000	124,000	102,000	717,000
		,0	,	,	,0	,	,_,,,,,	,

Total \$3,863,000 \$2,445,000 \$2,141,000 \$2,372,000 \$2,247,000 \$2,589,000 \$15,657,000

# **FY 2021 Operating Capital**

Budget Account	Allocation	Asset Type	Asset Title	Asset Description	Approved Budget
ADMINIST				·	
Adminis		Now	Vahiala	Liubeid vahiala far Evacutiva Director	ć 40.000
16510 16580	21-021-001 21-021-002		Vehicle Office Furniture	Hybrid vehicle for Executive Director  Office furniture and reconfiguration needed for reorganization	\$ 40,000 30,000
10380	21-021-002	IVEW	Office Furniture	Subtotal Administration	70,000
Informa 16555	tion Technolo	<b>Pgy</b> Replacement	Backup Solution	Replace Barracuda backup solution	670,000
16555		Replacement	Annual PC Refresh Program	Replace obsolete personal computers	75,000
16555		Replacement	Edge Switch Upgrades	Upgrade Edge Switches with new technology	50,000
16550	21-033-004		Customer Service System	Enhancements to the Customer Service system	50,000
16550	21-033-005		LIMS Enhancement	Enhancements to Laboratory Information Management System	50,000
16550 16550	21-033-006 21-033-007		Software Licensing Conference Room Upgrades	Purchase new software for use at NBC Updating technology in the conference rooms	40,000 25,000
16550	21-033-008		Computer Room Enhancements	New hardware for computer room	25,000
16550	21-033-009	New	Antivirus Upgrades	Upgrades to antivirus software	10,000
				Subtotal Information Technology	995,000
			_	Subtotal Administration	1,065,000
	CTION & ENGII ction Services				
16515	21-022-001	Replacement	Vehicle 433	Transport construction personnel to construction sites	30,000
				Subtotal Construction Services	30,000
Enginee 16525	-	Replacement	HVAC	Heating, ventilation and air conditioning roof components	50,000
16525		Replacement	Flow Meters	Flow meters for strobic exhaust fans in laboratory	30,000
				Subtotal Engineering	80,000
				Subtotal Construction & Engineering	110,000
FINANCE Finance					
16580	21-031-001	New	Office Furniture	Office furniture and re-configuration after completion of renovations	100,000
				Subtotal Finance	100,000
Account 16550	21-032-001	New	CAFR Software	Software that generates the NBC's annual CAFR	35,000
16580	21-032-002		Office Furniture	Office furniture needs after completion of renovations	10,000
				Subtotal Accounting	45,000
Custom 16515	er Service 21-034-001	Replacement	Vehicle 372	Customer site visits	35,000
16580	21-034-002	•	Office Furniture	Office furniture to meet changes in Customer Service	10,000
				Subtotal Customer Service	45,000
				Subtotal Finance	190,000
	NS AND MAIN				
16515	otor Maintena 21-043-001	Replacement	Vehicle 420	Clean catch basins and pipes	475,000
16515		Replacement	Vehicle 415	Clean catch basins and other areas needing a clam-shell	185,000
16515	21-043-003	Replacement	Vehicle 347	Transport staff and equipment to various sites for inspections	50,000
				Subtotal Interceptor Maintenance	710,000
Operati 16555		nance Services Replacement	Programmable Logic Controller	Performance reporting of the facilities' various pumps, meters and flows	50,000
16555		Replacement	Computer System Upgrades	Automation systems that control equipment and machinery at the WWTFs	20,000
		•	, , ,	Subtotal Operations & Maintenance Services	70,000
Field's F 16525		Rehabilitation	Bar Rack	Removes large objects from influent	150,000
16515		Replacement	Vehicle 485	Pumps out scum wells and empties scum into tanks	130,000
16525		Rehabilitation	Grit Tank	Allows grit to settle so it can be removed from influent	100,000
16525		Rehabilitation	Hypochlorite Tanks	Stores Sodium Hypochlorite solution	85,000
16525		Replacement	Screw Pump Gear Box	Powers large screw pump	65,000
16525 16525		Replacement Replacement	Cameras Tunnel Pump Motor	Monitors tunnel pump station area, gates, and equipment Pumps tunnel influent to wastewater treatment facility	70,000 45,000
16520	21-046-007		Heaters	Keeps outside high voltage transformers warm	40,000
16525		Replacement	Fiberglass Double Door	Allows equipment to be moved in and out of building	20,000
16525	21-046-010	Replacement	Isolation Valves	Isolates sludge pumps	15,000
16525		Replacement	Flow Meter	Measures flow of biosolids	10,000
16515	21-046-012	Replacement	Vehicle 465	Supplies electricity to areas where there is none.  Subtotal Field's Point	10,000 740,000
				Subtotal Field's Point	740,000

# **FY 2021 Operating Capital**

Budget					Approve
Account	Allocation	Asset Type	Asset Title	Asset Description	Budget
Bucklin	Point				
16525	21-047-001	Rehabilitation	Bar Rack	Removes larger objects from influent	85,00
16525	21-047-002	Rehabilitation	Effluent Pump	Pumps effluent	85,00
16515	21-047-003	Replacement	Vehicle 382	Moves heavy equipment, ground maintenance and snow removal	70,00
16520	21-047-004	New	Cameras	Monitoring of bar rack, grit and sludge belt thickening areas	60,00
16515		Replacement	Vehicle 390	Pump out tanks in preparation for repairs	50,00
16515	21-047-006	Replacement	Vehicle 356	Moves heavy equipment, transport staff and snow removal	40,00
16525	21-047-007	Rehabilitation	Hypochlorite Tank	Stores chemical for disinfection of effluent	40,00
16525	21-047-008	Replacement	Collector Tank	Allows grit to settle so it can be removed	32,00
16525	21-047-009	Replacement	Aeration Train Actuators	Opens and closes aeration train gates	30,00
16520	21-047-010	New	Dewatering Pump	Dewatering primary tanks	20,00
16520	21-047-011	New	Scum Pump	Removes scum and grease from effluent	20,00
16520	21-047-012	New	Mower	Remote control slope mower for maintenance of slope grass areas	20,00
16525	21-047-013	Replacement	Grit Pump	Removes inorganic material from influent harmful to equipment	18,00
16525	21-047-014	Replacement	Sump Pumps	Removes excess water to prevent flooding and protect building and equipment	17,00
16520	21-047-015	New	Mower & Bagger	Efficiently maintain grounds	15,00
16525	21-047-016	Rehabilitation	Centrate Pump	Processes flow from digester 1 and side stream building	10,00
			•	Subtotal Bucklin Point	612,00
				Subtotal Operations & Maintenance	2,132,00
NVIRONI	MENTAL SCIEN	CE & COMPLIANCE			
Technic	al Analysis & (	Compliance	_		
16515	21-051-001	Replacement	Vehicle 492	Transport goods and people to Bucklin Point, off-site meetings and site visits	40,00
				Subtotal Technical Analysis & Compliance	40,00
Pretreat	tment				
16515	21-052-001	Replacement	Vehicle 386	Inspections and investigations	45,00
		•		Subtotal Pretreatment	45,00
Laborat	ory				
16575	•	Replacement	Mercury Analyzer	Test for Mercury in Field's Point and Bucklin Point permit samples	65,00
16575		Replacement	Autoclave Sterilizer	Sterilize biological media for permit fecal coliform and enterococci tests	60,00
16575		Replacement	Biological Media Dispenser	Dispense biological media for permit fecal coliform and enterococci tests	35,00
10373	21-055-005	Replacement	biological Media Dispenser	Subtotal Laboratory	160,00
Environ	mental Monit	oring			
16575		Replacement	Fixed Site Sondes	Fixed site and buoy stations in upper Bay	55,00
16515		Replacement	Vehicle 432	Field sample collections	34,00
16575		Replacement	Fixed Site Probes & Meters	Nutrient sampling probes, meters and associated equipment	32,00
103/3	21-055-002	періасеніені	i ixed site riones & ivieters	Subtotal Environmental Monitoring	121,00
				Subtotal Environmental Science & Compliance	366,00
				Subtotul Environmental Science & Compilance	300,00

Total Operating Capital FY 2021 \$ 3,863,000

21-021-001 Asset Allocation No. **Asset Title** Vehicle Cost Center: Administration Asset Location СОВ 40,000 Amount: Need identified: ☐ Asset Management Inspection Other Replace Lease Hybrid vehicle for Executive Director to use for out of office meetings and general transportation. Asset Description: **Budget Account:** 16510 Automotive Equipment Type: NEW Original date in service: Original estimated useful life: N/A **Useful life:** N/A 10 Years

Asset Allocation No. 21-021-002 **Asset Title** Office Furniture & Reconfiguration Cost Center: Administration **Asset Location** Amount: Other ☐ Asset Management ☐ Inspection Need identified: As needed Office furniture and reconfiguration needed for re-organization. Asset Description: **Budget Account:** 16580 Office Furniture & Equipment Type: NEW Original date in service: N/A Original estimated useful life: N/A **Useful life:** 3 Years

21-033-001 Asset Allocation No. Asset Title **Backup Solution** Cost Center: Information Technology **Asset Location** 670,000 Amount: Other ☐ Asset Management ☐ Inspection Need identified: As needed Replace Barracuda backup solution. Asset Description: 16555 Computer Equipment Replacement **Budget Account:** Type: REPLACEMENT Original date in service: 2014 Original estimated useful life: 5 Years **Useful life:** 5 Years

21-033-002 Asset Allocation No. **Asset Title Annual PC Refresh Program** Information Technology Cost Center: **Asset Location** NBC-wide Amount: 75,000 Need identified: Other ☐ Asset Management ☐ Inspection As needed Asset Description: Replace computers over 5 years with new ones. **Budget Account:** 16555 Computer Equipment Replacement Type: REPLACEMENT Original date in service: 2014 Original estimated useful life: 5 Years **Useful life:** 5 Years

Asset Allocation No.	21-033-003					
Asset Title	Edge Switch Upgrades	Cost Center:		Information Techn	aalagy	
Asset Location	NBC-wide	Amount:		\$ 50,000		
Need identified:	Asset Management	☐ Inspection		✓ Other	As needed	.11.
Asset Description:	Upgrade Edge switches with ne	w technology.				CISCO
Budget Account:	16555 Computer Equipment Re	:placement				CISCO
Туре:	REPLACEMENT					
Original date in service:	Original estin	nated useful life:	5 Years	Useful life:	5 Years	
Asset Allocation No.	21-033-004					
Asset Title	Customer Service System	Cost Center:		Information Techn	nology	
Asset Location	COB	Amount:		\$ 50,000		
Need identified:	Asset Management	Inspection		✓ Other	As needed	
Asset Description:	Enhancements to the customer	· service system.				ADVANCED UTILITY SYSTEMS
Budget Account:	16550 Computer Equipment					
Туре:	NEW					
Original date in service:	N/A Original estin	nated useful life:	N/A	Useful life:	5 Years	
Asset Allocation No.	21-033-005					
Asset Title	LIMS Enhancement	Cost Center:		Information Techn	alogy	
Asset Location	СОВ	Amount:		\$ 50,000		
Need identified:	✓ Asset Management	☐ Inspection		Other	As needed	
Asset Description:	Enhancements to the Laborator NBC.	ry Information Manager	ment syste	m to meet the char	nging needs of	Thermo Fisher SCIENTIFIC
Budget Account:	16550 Computer Equipment					
Туре:	NEW					
Original date in service:	N/A Original estin	nated useful life:	N/A	Useful life:	5 Years	
Asset Allocation No.	21-033-006					
Asset Title	Software Licensing	Cost Center:		Information Techn	<i>。</i>	
Asset Location	NBC-wide	Amount:		\$ 40,000		
Need identified:	Asset Management	☐ Inspection		Other		ArcGIS
Asset Description:	New software for use at NBC.					AUTOCAD, 2018
Budget Account:	16550 Computer Equipment					
1						מזחחחם 😅
Туре:	NEW					3 redgate

21-033-007 Asset Allocation No. Asset Title **Conference Room Upgrades** Cost Center: Information Technology **Asset Location** СОВ 25,000 Amount: ☐ Inspection ☐ Asset Management Other Need identified: As needed Update technology in the COB conference rooms. Asset Description: Budget Account: 16550 Computer Equipment Type: NEW Original date in service: N/A Original estimated useful life: N/A **Useful life:** 5 Years 21-033-008 Asset Allocation No. **Asset Title Computer Room Enhancements** Cost Center: Information Technology Asset Location Amount: ☐ Asset Management Other Need identified: ☐ Inspection As needed Asset Description: New hardware for computer room to keep computers running efficiently. **Budget Account:** 16550 Computer Equipment NEW Type: Original date in service: N/A Original estimated useful life: N/A Useful life: 5 Years 21-033-009 Asset Allocation No. **Asset Title Antivirus Upgrades** Cost Center: Information Technology **Asset Location** NBC-wide Amount: 10,000 Other Need identified: ☐ Asset Management ✓ Inspection As needed Asset Description: Upgrade antivirus software as new technology is implemented. **Budget Account:** 16550 Computer Equipment Type: NEW Original date in service: N/A Original estimated useful life: N/A **Useful life:** 5 Years 20-022-001 Asset Allocation No. Vehicle 433 Asset Title Cost Center: **Construction Services Asset Location** СОВ Amount: 30,000 Need identified: ☐ Asset Management ✓ Inspection Other Asset Description: SUV used to transport construction personnel to construction sites. **Budget Account:** 16515 Automotive Equipment Replacement Type: REPLACEMENT

10 Years

**Useful life:** 

10 Years

2009 | estimated useful life:

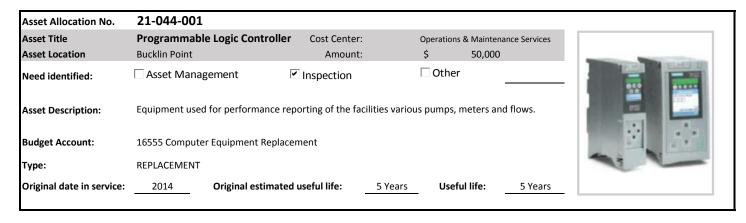
Original date in service:

20-025-001 Asset Allocation No. Asset Title **HVAC** Cost Center: Engineering СОВ **Asset Location** \$ 50,000 Amount: ✓ Inspection ☐ Asset Management Other Need identified: Replace heating, ventilation and air conditioning roof components. Asset Description: 16525 Building and Plant Equipment Replacement **Budget Account:** Type: REPLACEMENT Original date in service: 2013 Original estimated useful life: 5 Years **Useful life:** 5 Years 20-025-002 Asset Allocation No. **Asset Title Flow Meters** Cost Center: Engineering Asset Location Water Quality Science Building Amount: 30,000 ☐ Asset Management Other Need identified: ☐ Inspection Replace pilot type flow meters for 5 strobic exhaust fans in the laboratory fume hoods/all process Asset Description: **Budget Account:** 16525 Building and Plant Equipment Replacement REPLACEMENT Type: Original estimated useful life: Original date in service: 2017 Useful life: 3 Years 10 Years 20-031-001 Asset Allocation No. **Asset Title** Office Furniture & Reconfiguration Cost Center: Finance **Asset Location** \$ 100,000 Amount: Other Need identified: ☐ Asset Management ☐ Inspection As needed Asset Description: Office furniture and reconfiguration required after office renovations. **Budget Account:** 16580 Office Furniture & Equipment Type: NEW Original date in service: N/A Original estimated useful life: N/A **Useful life:** 3 Years 21-032-001 Asset Allocation No. **CAFR Software** Asset Title Cost Center: Accounting **Asset Location** Amount: 35,000 Need identified: ☐ Inspection Other ☐ Asset Management Productivity Software to provide power and sophistication to address the most complex enterprise reporting Asset Description: and processes. **Budget Account:** 16550 Computer Equipment Type: NEW Original date in service: Original estimated useful life: N/A **Useful life:** N/A 3 Years

21-032-002 Asset Allocation No. Asset Title **Office Furniture** Cost Center: Accounting **Asset Location** СОВ Amount: 10,000 \$ ☐ Asset Management ✓ Inspection Other Need identified: **Need Based** Furniture required after completion of renovations. Asset Description: Budget Account: 16580 Office Furniture & Equipment Type: NEW Original date in service: N/A Original estimated useful life: N/A **Useful life:** 3 Years 21-034-001 Asset Allocation No. Vehicle 372 **Asset Title** Cost Center: **Customer Service** Asset Location COB Amount: 35,000 ☐ Asset Management Other Need identified: ☐ Inspection Vehicle used by Field Inspectors for customer site visits. Asset Description: **Budget Account:** 16515 Automotive Equipment Replacement Type: REPLACEMENT Original estimated useful life: Original date in service: 2011 10 Years Useful life: 10 Years 21-034-002 Asset Allocation No. **Asset Title** Office Furniture & Equipment Cost Center: **Customer Service Asset Location** Amount: 10,000  $\square$  Other Need identified: ☐ Asset Management ✓ Inspection Need Based Office furniture for Customer Service as a result of the implementation of the new Customer Asset Description: Service Application **Budget Account:** 16580 Office Furniture & Equipment Type: NEW Original date in service: N/A Original estimated useful life: N/A **Useful life:** 3 Years 21-043-001 Asset Allocation No. Vehicle 420 Asset Title Cost Center: Interceptor Maintenance **Asset Location IM** Building Amount: 485,000 Need identified: ☐ Asset Management ✓ Inspection Other Combination sewer cleaning vehicle to clean sewer pipes, manholes, tanks and chambers. Asset Description: **Budget Account:** 16515 Automotive Equipment Replacement Type: REPLACEMENT 2000 Original date in service: Original estimated useful life: 10 Years **Useful life:** 10 Years

21-043-002 Asset Allocation No. **Asset Title** Vehicle 415 Interceptor Maintenance Cost Center: IM Building **Asset Location** Amount: 185,000 ☐ Asset Management ✓ Inspection Other Need identified: Sewer cleaning vehicle to clean catch basins, sumps and netting facilities. Asset Description: **Budget Account:** 16515 Automotive Equipment Replacement Type: REPLACEMENT Original date in service: 2001 Original estimated useful life: 10 Years **Useful life:** 10 Years

21-043-003 Asset Allocation No. **Asset Title** Vehicle 347 Cost Center: Interceptor Maintenance Asset Location **IM** Building Amount: 50,000 ☐ Asset Management ✓ Inspection Other Need identified: Pickup Truck with Road Sander to transport IM staff and equipment, sand and plow during adverse Asset Description: **Budget Account:** 16515 Automotive Equipment Replacement REPLACEMENT Type: 2014 Original estimated useful life: Original date in service: **Useful life:** 5 Years 5 Years



Asset Title				
	Computer Upgrade	Cost Center:	Operations & Mainte	enance Services
Asset Location	Fleld's Point & Bucklin Point WW	TFs Amount:	\$ 20,00	0
Need identified:	Asset Management	Inspection	Other	
Asset Description:	Automation systems that control	equipment and mach	inery at the WWTFs.	
Budget Account:	16555 Computer Equipment Repl	acement		A Lieutine
Туре:	REPLACEMENT			
Original date in service:	2014 Original estima	ted useful life:	5 Years Useful life:	5 Years

21-046-001 Asset Allocation No. Bar Rack Asset Title Cost Center: Field's Point Asset Location Ernst Street Pump Station Amount: \$ 150,000 Asset Management ✓ Inspection  $\square$  Other Need identified: Rebuild bar rack which removes large objects from influent. Rebuilding the bar rack will add an Asset Description: additional 4 years of useful life to the asset. Budget Account: 16525 Building and Plant Equipment Replacement Type: BETTERMENT Original date in service: 2016 Original estimated useful life: 4 Years **Useful life:** 4 Years

Asset Allocation No.	21-046-002				
Asset Title	Vehicle 485	Cost Center:	Field's Point		
Asset Location	Field's Point	Amount:	\$ 130,000		
Need identified:	Asset Management	Inspection	Other		
Asset Description:	Replace scum truck which pu	mps out scum wells and empt	ies scum into tank.		
Budget Account:	16515 Automotive Equipment Replacement				
Туре:	REPLACEMENT				
Original date in service:	2003 Original est	imated useful life: 10	/ears Useful life:	10 Years	

Asset Allocation No.	21-046-003			
Asset Title	Grit Tank	Cost Center:	Field's Point	
Asset Location	Field's Point Grit Building	Amount:	\$ 100,000	- Land
Need identified:	Asset Management	Inspection	Other	
Asset Description:	Rebuild grit tank unit which all grit tank will add an additional	· ·		lding the
Budget Account:	16525 Building and Plant Equip	oment Replacement		
Туре:	BETTERMENT			
Original date in service:	2016 Original esti	mated useful life: 4 Ye	ears Useful life: 4	1 Years

Asset Allocation No.	21-046-004					
Asset Title	Hypochlorite Tanks	Cost Center:	Field's Point			
Asset Location	Field's Point Hypochlorite Tar	nk Farm Amount:	\$ 85,000			
Need identified:	✓ Asset Management	Inspection	Other			
Asset Description:	Reline and reinforce sodium l hypochlorite storage tanks w			sodium		
Budget Account:	16525 Building and Plant Equ	6525 Building and Plant Equipment Replacement				
Туре:	BETTERMENT					
Original date in service:	1998 Original est	imated useful life: 2	0 Years Useful life:	20 Year		

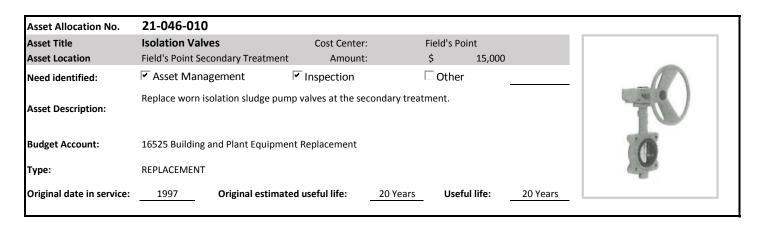
21-046-005 Asset Allocation No. **Screw Pump Gear Box** Asset Title Cost Center: Field's Point **Asset Location** Field's Point Blower Building Amount: \$ 65,000 Asset Management ✓ Inspection  $\square$  Other Need identified: Asset Description: Replacement of screw pump gear box which powers large screw pump. Budget Account: 16525 Building and Plant Equipment Replacement Type: REPLACEMENT Original date in service: 2010 Original estimated useful life: **Useful life:** 10 Years 10 Years

Asset Allocation No.	21-046-006			
Asset Title	Cameras	Cost Center:	Field's Point	
Asset Location	Tunnel Pump Station & FPWWTF	Amount:	\$ 70,000	)
Need identified:	Asset Management	Inspection	Other	
Asset Description:	Replace worn obsolete cameras v as well as monitor gates and equi	• ,	to monitor Tunnel Pump	Station areas,
Budget Account:	16525 Building and Plant Equipme	ent Replacement		
Туре:	REPLACEMENT			
	2008 Original estima	ted useful life: 10	rears Useful life:	10 Years

Asset Allocation No.	21-046-007					
Asset Title	Tunnel Pump Motor	Cost Center:	Field's Point			
Asset Location	Tunnel Pump Station	Amount:	\$ 45,000			
Need identified:	Asset Management	Inspection	Other			
Asset Description:	Replace tunnel influent pump	Replace tunnel influent pumps that pump influent to the waserwater treatment facility.				
Budget Account:	16525 Building and Plant Equ	525 Building and Plant Equipment Replacement				
Туре:	REPLACEMENT					
Original date in service:	2008 Original est	imated useful life: 15	Years <b>Useful life:</b>	15 Years		

Asset Allocation No.	21-046-008			
Asset Title	Heaters	Cost Center:	Field's Point	
Asset Location	Ernest Street Pump Station	Amount:	\$ 40,000	
Need identified:	Asset Management	Inspection	☐ Other	
Asset Description:	Heaters for outside high voltage Station.	ge transformers used for influ	uent pumping at the Ernest St	reet Pump
Budget Account:	16520 Building and Plant Equip	oment		
Туре:	NEW			
Original date in service:	N/A Original esti	mated useful life: N	/A Useful life:	20 Years
1			<del></del>	

21-046-009 Asset Allocation No. **Asset Title Fiberglass Double Door** Cost Center: Field's Point **Asset Location** Field's Point Wet Weather Building 20,000 Amount: \$ Asset Management ✓ Inspection  $\square$  Other Need identified: Replace worn double door on the Wet Weather Building which allows equipment to be moved in Asset Description: and out of building. 16525 Building and Plant Equipment Replacement Budget Account: Type: REPLACEMENT Original date in service: 1991 Original estimated useful life: 20 Years **Useful life:** 20 Years

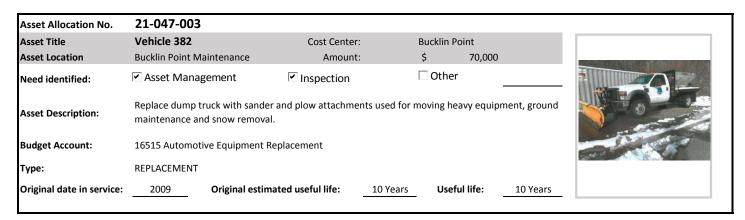


Asset Allocation No.	21-046-011			
Asset Title	Flow Meter	Cost Center:	Field's Point	
Asset Location	Field's Point Gravity Thickener Pump Station	n Amount:	\$ 10,000	
Need identified:	✓ Asset Management	Inspection	Other	
Asset Description:	Replace worn flow meter for the solid technology.	ds handling, gravity t	thickener pump station with nev	w
Budget Account:	16525 Building and Plant Equipment	Replacement		
Туре:	REPLACEMENT			
Original date in service:	2007 Original estimated	useful life: 10	O Years Useful life:	10 Years

Asset Allocation No.	21-046-012					
Asset Title	Vehicle 465	Cost Center:	Field's	Point		
Asset Location	Field's Point Maintenance Building	Amount:	\$	10,000	)	
Need identified:	Asset Management	Inspection	□ Oth	er		
Asset Description:	Rebuild generator which supplies elegenerator will add an additional 10 y	•		ectricty. Re	building the	
Budget Account:	16515 Automotive Equipment Repla	1.6515 Automotive Equipment Replacement				
Туре:	BETTERMENT					
Original date in service:	2005 Original estimated	l useful life:	10 Years Us	eful life:	10 Years	

21-047-001 Asset Allocation No. **Asset Title Bar Rack Bucklin Point** Cost Center: **Asset Location** Bucklin Point Screen & Grit Building Amount: \$ 85,000 Asset Management ✓ Inspection Other Need identified: Rebuild bar rack 4 at the preliminary treatment, screen and grit building to prevent damage to pumps and Asset Description: other equipment. Rebuilding the bar rack will add an additional 4 years of useful life to the asset. **Budget Account:** 16525 Building and Plant Equipment Replacement Type: **BETTERMENT** Original date in service: 2005 Original estimated useful life: 4 Years **Useful life:** 4 Years

21-047-002 Asset Allocation No. **Asset Title Effluent Pump** Cost Center: **Bucklin Point** Asset Location **Bucklin Point** Amount: 85,000 Asset Management ✓ Inspection Other Need identified: Rebuild effluent pump which pumps disinfected effluent to outfall. Rebuilding the effluent pump Asset Description: will add an additional 8 years of useful life to the asset. **Budget Account:** 16525 Building and Plant Equipment Replacement **BETTERMENT** Type: 2005 Original estimated useful life: Original date in service: 15 Years **Useful life:** 8 Years



Asset Allocation No.	21-047-004				
Asset Title	Cameras	Cost Center:	Bucklin Point		
Asset Location	Bucklin Point Screen & Grit Building	Amount:	\$ 60,000		
Need identified:	Asset Management	Inspection	Other		
Asset Description:	Install cameras to monitor bar racks belt thickening area at the GBT build	•	ening & Grit building area	and sludge	
Budget Account:	16520 Building and Plant Equipment	:			
Туре:	NEW				
Original date in service:	N/A Original estimated	l useful life: N	I/A Useful life:	10 Years	

21-047-005 Asset Allocation No. Vehicle 390 Asset Title Cost Center: **Bucklin Point** Asset Location **Bucklin Point** Amount: \$ 50,000 Asset Management ✓ Inspection  $\square$  Other Need identified: Asset Description: Replace 6" pumpset used to pump out tanks in preparation for repairs. Budget Account: 16525 Building and Plant Equipment Replacement Type: REPLACEMENT Original date in service: 2003 Original estimated useful life: **Useful life:** 15 Years 15 Years

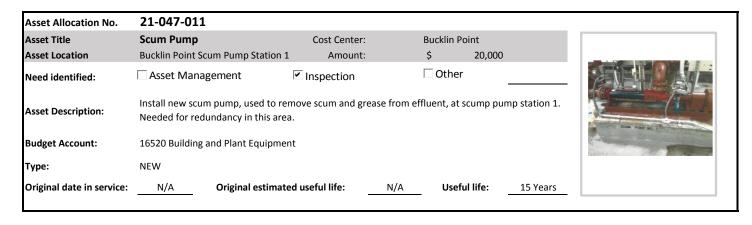
Asset Allocation No.	21-047-006			
Asset Title	Vehicle 356	Cost Center:	Bucklin Point	
Asset Location	Bucklin Point Maintenance	Amount:	\$ 40,0	000
Need identified:	Asset Management	Inspection	Other	
Asset Description:	Replace Ford 350 pickup used to move equipment, staff, ground maintenance and snow removal.			
Budget Account:	16515 Automotive Equipment Replacement			
Туре:	REPLACEMENT			
Original date in service:	2012 Original estin	mated useful life: 10	Years Useful life:	10 Years

Asset Allocation No.	21-047-007			
Asset Title	Hypochlorite Tanks	Cost Center:	Bucklin Point	
Asset Location	Bucklin Point Hypochlorite Tank	Farm Amount:	\$ 40,000	0
Need identified:	Asset Management	Inspection	Other	
Asset Description:	Reline sodium hypochlorite storage tanks to prevent leaking. Relining the sodium hypochlorite storage tanks will add an additional 10 years of useful life to the asset.			
Budget Account:	16525 Building and Plant Equipment Replacement			
Туре:	BETTERMENT			
Original date in service:	2005 Original estim	ated useful life: 10	Years Useful life:	10 Years

Asset Allocation No.	21-047-008					
Asset Title	Collector Tank Cost Center: Bucklin Point	Contract of the Contract of th				
Asset Location	Bucklin Point Screen & Grit Building Amount: \$ 32,000					
Need identified:	Asset Management Inspection Other					
Asset Description:	Replace motor and gear box on collector tank which allows grit to settle and be removed.	D. OHT COLLECTED OF				
Budget Account:	16525 Building and Plant Equipment Replacement					
Туре:	REPLACEMENT					
Original date in service:	2005   estimated useful life: 20 Years Useful life: 20 Years					

21-047-009 Asset Allocation No. **Asset Title Aeration Train Actuators Bucklin Point** Cost Center: **Asset Location Bucklin Point Aeration Tanks** Amount: \$ 30,000 Asset Management ✓ Inspection Other Need identified: Replace 2 actuators with gear box for aeration train gates used to open/close gates for biological Asset Description: treatment. Budget Account: 16525 Building and Plant Equipment Replacement Type: REPLACEMENT Original date in service: 2005 Original estimated useful life: 15 Years **Useful life:** 15 Years

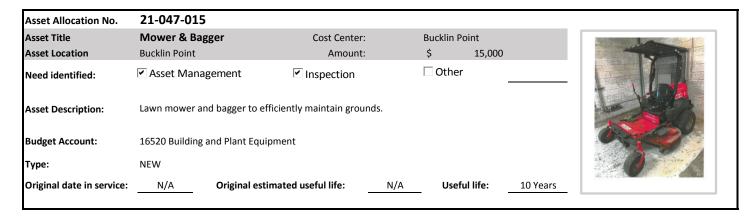
21-047-010 Asset Allocation No. **Asset Title Dewatering Pump** Cost Center: **Bucklin Point** Asset Location **Bucklin Point Primary Sludge Pump Station** Amount: 20,000 ☐ Asset Management Other Need identified: ✓ Inspection Install a new primary dewatering pump at the primary sludge pump station needed for redundancy in Asset Description: this area. There is currently no backup dewatering pump in this area. **Budget Account:** 16520 Building and Plant Equipment NEW Type: Original estimated useful life: Original date in service: N/A N/A **Useful life:** 15 Years

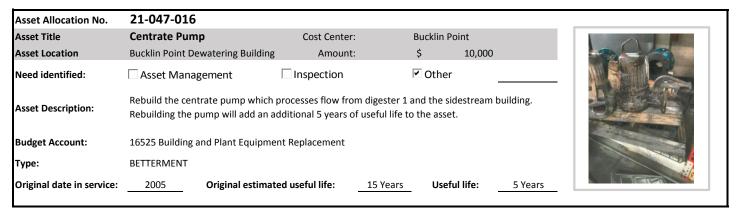


Asset Allocation No.	21-047-012				
Asset Title	Mower	Cost Center:	Bucklin Point		
Asset Location	Bucklin Point	Amount:	\$ 20,000		
Need identified:	Asset Management	Inspection	Other		
Asset Description:	Remote control slope mower	used to mow hill areas at the	Bucklin Point WWTF.		
Budget Account:	16520 Building and Plant Equ	ipment			
Туре:	NEW				
Original date in service:	N/A Original est	imated useful life: N	/A Useful life:	10 Years	

21-047-013 Asset Allocation No. Asset Title **Grit Pump Bucklin Point** Cost Center: Asset Location Bucklin Point Screen & Grit Building Amount: \$ 18,000 Asset Management ✓ Inspection Other Need identified: Removes inorganic material from influent to prevent damage to equipment. Asset Description: 16525 Building and Plant Equipment Replacement **Budget Account:** Type: REPLACEMENT Original date in service: 2015 Original estimated useful life: 5 Years **Useful life:** 5 Years

21-047-014 Asset Allocation No. **Asset Title Sump Pumps** Cost Center: **Bucklin Point** Asset Location **Bucklin Point Screen & Grit Building** Amount: 17,000 Asset Management Other Need identified: ✓ Inspection The sump pumps remove excess water to prevent flooding and protect building and equipment. Asset Description: **Budget Account:** 16525 Building and Plant Equipment Replacement REPLACEMENT Type: Original estimated useful life: Original date in service: 2005 Useful life: 15 Years 15 Years





21-051-001 Asset Allocation No. Vehicle 492 **Asset Title** Cost Center: Technical Analysis & Compliance Asset Location Field's Point 40,000 Amount: Asset Management ☐ Inspection Other Need identified: Vehicle rotation Replace with electric vehicle will be used to transport goods and people to Bucklin Point, off site Asset Description: meetings, site visits, and conferences. Budget Account: 16515 Automotive Equipment Replacement Type: REPLACEMENT 10 Years 10 Years Original date in service: 2005 Original estimated useful life: **Useful life:** 

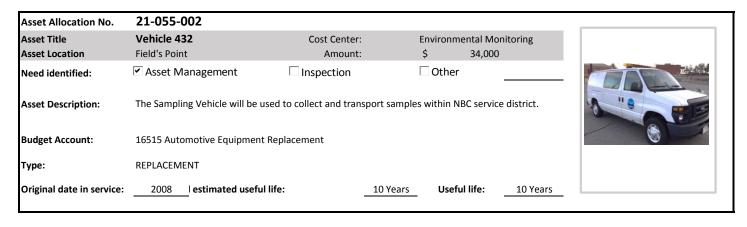
21-052-001 Asset Allocation No. **Asset Title** Vehicle 386 Cost Center: Pretreatment Asset Location **Pretreatment Building** Amount: \$ 45,000 Asset Management Other ☐ Inspection Need identified: Vehicle rotation Inspection Vehicle for staff to use when conducting inspections and investigations. Asset Description: Budget Account: 16515 Automotive Equipment Replacement Type: REPLACEMENT Original date in service: 2009 Original estimated useful life: Useful life: 10 Years 10 Years

Asset Allocation No.	21-053-001			
Asset Title	Mercury Analyzer	Cost Center:	Laboratory	
Asset Location	Water Quality Science Building	Amount:	\$ 6	55,000
Need identified:	Asset Management	☐ Inspection	Other	
Asset Description:	The Mercury Analyzer is used to test permit samples for low level mercury.			
Budget Account:	16575 Lab & Sampling Equipment Replacement			
Туре:	REPLACEMENT			
Original date in service:	2013 Original estima	ated useful life: 5 \	'ears Useful lif	fe: 5 Years

Asset Allocation No.	21-053-002			
Asset Title	Autoclave Sterilizer	Cost Center:	Laboratory	
Asset Location	Water Quality Science Building	Amount:	\$ 60,000	
Need identified:	Asset Management	☐ Inspection	Other	
Asset Description:	The Autoclave Sterilizer is used to sterilize biological media used for permit fecal coliform and enterococci testing.			
Budget Account:	16575 Lab & Sampling Equipment Replacement			
Туре:	REPLACEMENT			
Original date in service:	2011 Original estima	ited useful life: 7	/ears Useful life:	7 Year

21-053-003 Asset Allocation No. **Biological Media Dispenser Asset Title** Cost Center: Laboratory Asset Location Water Quality Science Building 35,000 Amount: Need identified: ✓ Asset Management ☐ Inspection Other Asset Description: The Biological Media Dispenser is used to dispense biological media into test-tubes. **Budget Account:** 16575 Lab & Sampling Equipment Replacement Type: REPLACEMENT Original date in service: 2013 Original estimated useful life: 5 Years **Useful life:** 5 Years

Asset Allocation No. 21-055-001 **Fixed Site Sondes Environmental Monitoring** Asset Title Cost Center: Asset Location **Uppper Narragansett Bay** Amount: 55,000 Asset Management Other ☐ Inspection Need identified: Fixed Site Sondes and associated equipment are used for NBC's fixed site and buoy stations in Asset Description: upper Bay. These will replace antiquated equipment that is no longer supported. **Budget Account:** 16575 Lab & Sampling Equipment Replacement Type: REPLACEMENT Original date in service: 2010 | estimated useful life: 10 Years **Useful life:** 10 Years



21-055-003 Asset Allocation No. Asset Title **Fixed Site Probes & Meters Environmental Monitoring** Cost Center: Asset Location **Upper Narragansett Bay** Amount: 32,000  $\square$  Inspection Other Need identified: ☐ Asset Management Fixed Site Probes, Meters Solutions and associates equipment are use for fixed site and buoy Asset Description: deployments in upper Bay and to provide river data during nutrient sample collections. **Budget Account:** 16575 Lab & Sampling Equipment Replacement Type: REPLACEMENT Original date in service: 2015 Original estimated useful life: **Useful life:** 5 Years 5 Years